Injury, Int. J. Care Injured xxx (2015) xxx-xxx

FISEVIED

Contents lists available at ScienceDirect

Injury

journal homepage: www.elsevier.com/locate/injury



District-level hospital trauma care audit filters: Delphi technique for defining context-appropriate indicators for quality improvement initiative evaluation in developing countries

Barclay T. Stewart ^{a,b,c,d,*}, Adam Gyedu ^{b,c}, Robert Quansah ^{b,c}, Wilfred Larbi Addo ^e, Akis Afoko ^f, Pius Agbenorku ^{b,c}, Forster Amponsah-Manu ^g, James Ankomah ^c, Ebenezer Appiah-Denkyira ^h, Peter Baffoe ⁱ, Sam Debrah ^j, Peter Donkor ^{b,c}, Theodor Dorvlo ^g, Kennedy Japiong ^k, Adam L. Kushner ^{l,m,n}, Martin Morna ^j, Anthony Ofosu ^h, Victor Oppong-Nketia ^o, Stephen Tabiri ^{e,p}, Charles Mock ^{a,q,r}

ARTICLE INFO

Article history: Accepted 12 September 2015

Keywords: Trauma Quality improvement Global surgery Developing country Ghana

ABSTRACT

Introduction: Prospective clinical audit of trauma care improves outcomes for the injured in high-income countries (HICs). However, equivalent, context-appropriate audit filters for use in low- and middle-income country (LMIC) district-level hospitals have not been well established. We aimed to develop context-appropriate trauma care audit filters for district-level hospitals in Ghana, was well as other LMICs more broadly.

Methods: Consensus on trauma care audit filters was built between twenty panellists using a Delphi technique with four anonymous, iterative surveys designed to elicit: (i) trauma care processes to be measured; (ii) important features of audit filters for the district-level hospital setting; and (iii) potentially useful filters. Filters were ranked on a scale from 0 to 10 (10 being very useful). Consensus was measured with average percent majority opinion (APMO) cut-off rate. Target consensus was defined a priori as: a median rank of ≥ 9 for each filter and an APMO cut-off rate of ≥ 0.8 .

Results: Panellists agreed on trauma care processes to target (e.g. triage, phases of trauma assessment, early referral if needed) and specific features of filters for district-level hospital use (e.g. simplicity, unassuming of resource capacity). APMO cut-off rate increased successively: Round 1 – 0.58; Round 2 – 0.66; Round 3 – 0.76; and Round 4 – 0.82. After Round 4, target consensus on 22 trauma care and referral-specific filters was reached. Example filters include: triage – vital signs are recorded within 15 min of arrival (must include breathing assessment, heart rate, blood pressure, oxygen saturation if

E-mail address: stewarb@uw.edu (B.T. Stewart).

http://dx.doi.org/10.1016/j.injury.2015.09.007

0020-1383/© 2015 Elsevier Ltd. All rights reserved.

Please cite this article in press as: Stewart BT, et al. District-level hospital trauma care audit filters: Delphi technique for defining context-appropriate indicators for quality improvement initiative evaluation in developing countries. Injury (2015), http://dx.doi.org/10.1016/j.injury.2015.09.007

^a Department of Surgery, University of Washington, Seattle, WA, USA

^b School of Medical Sciences, Kwame Nkrumah University of Science and Technology, Kumasi, Ghana

^c Department of Surgery, Komfo Anokye Teaching Hospital, Kumasi, Ghana

^d Department of Interdisciplinary Health Sciences, Stellenbosch University, Cape Town, South Africa

^e Eastern Regional Health Directorate, Ghana Health Service, Koforidua, Ghana

f Department of Surgery, Tamale Teaching Hospital, Tamale, Ghana

^g Department of Surgery, Eastern Regional Hospital, Koforidua, Ghana

^h Ghana Health Service, Accra, Ghana

ⁱDepartment of Obstetrics and Gynecology, Upper East Regional Hospital, Bolgatanga, Ghana

Department of Surgery, University of Cape Coast, Cape Coast, Ghana

^k Department of Emergency Medicine, Police Hospital, Accra, Ghana

Surgeons OverSeas (SOS), New York, NY, USA

^m Department of International Health, Johns Hopkins Bloomberg School of Public Health, Baltimore, MD, USA

ⁿ Department of Surgery, Columbia University, New York, NY, USA

Operatment of Anesthesia, Komfo Anokye Teaching Hospital, Kumasi, Ghana

^pDepartment of Surgery, University of Development Studies, Tamale, Ghana

^q Harborview Injury Prevention & Research Center, Seattle, WA, USA

^r Department of Global Health, University of Washington, Seattle, WA, USA

^{*} Corresponding author at: University of Washington, Department of Surgery, 1959 NE Pacific St., Suite BB-487, PO Box 356410, Seattle, WA 98195-6410, USA. Tel: +1 206 543 3680

B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

available); circulation – a large bore IV was placed within 15 min of patient arrival; referral – if referral is activated, the referring clinician and receiving facility communicate by phone or radio prior to transfer. *Conclusion:* This study proposes trauma care audit filters appropriate for LMIC district-level hospitals. Given the successes of similar filters in HICs and obstetric care filters in LMICs, the collection and reporting of prospective trauma care audit filters may be an important step towards improving care for the injured at district-level hospitals in LMICs.

© 2015 Elsevier Ltd. All rights reserved.

Introduction

Injuries are responsible for 5 million deaths and incur 52 million disability-adjusted life years annually, comprising 15% of the global disease burden [1]. The urgency of and resource deficiencies for trauma care improvement vary immensely between high-income countries (HICs), where 10% of these deaths occur each year, and low- and middle-income countries (LMICs), where 90% occur [2,3]. Nonetheless, certain tools from trauma care quality improvement in HICs, such as prospective clinical audit, may be useful to LMICs working to reduce avertable death and disability due to injury [4,5].

Given critical resource deficiencies, trauma care improvements should rely on increasing the efficiency and quality of care using low-cost interventions, instead of relying on a bolus of resources [6,7]. Preventable death panel reviews from several LMICs suggest that there is an opportunity to improve trauma care outcomes through low-cost improvements in quality [8]. As example, a tertiary hospital in Brazil found that 61% of in-hospital trauma deaths might have been preventable by meeting trauma care standards [9]. Similarly, a multidisciplinary panel review of traumatic deaths at a tertiary hospital in Ghana found that 60% of deaths were potentially preventable [10]. Similar conclusions from Iran and Pakistan suggest that these findings are not isolated [11,12]. These studies imply that improving the processes of trauma care can prevent death and disability, even in centres with insufficient resources.

In addition to tracking crude or risk-adjusted outcomes (e.g. inhospital death) or preventable death rates, trauma care can be evaluated by audit filters [13]. Audit filters are routinely tracked actions, processes or expectations of care that can be used to identify when standards are not being met [5,14]. In HICs, routinely collected audit filters are used by trauma centres and systems to evaluate care efficiency and quality [15]. However, commonly used filters assume a high-level of resources (e.g. sufficient and highly trained personnel, timely access to advanced diagnostics) [16]. Given that the assumed level of resources is not appropriate for many LMIC hospitals, these filters are not applicable [3]. While context-appropriate filters have been used successfully for maternal health quality improvement initiatives in LMICs, audit filters useful for monitoring and evaluating trauma care processes are not well established [4,17].

To address this gap, we aimed to use the Delphi technique to develop consensus on trauma care audit filters that would be accurate proxies of quality trauma care, simple to measure and feasible to collect at district-level hospitals in Ghana. By doing so, the proposed filters could be used to benchmark, monitor and evaluate trauma care processes and quality improvement initiatives at first-level hospitals in LMICs more broadly.

Methods

Setting

Ghana is a heavily indebted, lower-middle income country in West Africa with a population of 26 million people and an annual

per capita income of US\$ 1760 [18]. Like other LMICs, the burden of injury is large [2]. The age-standardized injury death rate is 58 per 100,000 persons, which is more than 20% higher than that in HICs [2]. Most injured are brought to the hospital by commercial vehicles, often only after payment [19]. Given long pre-hospital times and lack of care, 80% of trauma deaths occur in the prehospital setting [20]. The injured that reach hospital care, particularly those injured in rural areas, almost uniformly encounter facilities without trained trauma teams or essential resources [3]. District-level hospitals are usually the first point of healthcare contact for injured patients; the most senior clinician is usually a medical officer or a non-physician provider [21-23]. Rarely are surgeons or physician anaesthetists available [24]. Nevertheless, many district-level hospitals offer some surgical services, namely caesarean section, and usually have between 50 and 100 beds [23]. As examples of trauma care resource deficiencies, the majority of district-level hospitals in Ghana are unable to provide basic airway support, transfuse blood, take an X-ray or perform a trauma laparotomy for most patients in need, particularly during an emergency [7]. Injuries that require more complex care have to be identified and referred to regional or tertiary hospitals, which face similar resource challenges [7]. Referral often requires prohibitively expensive pre-payment that prevents transfer [25]. Therefore, strengthening district-level trauma care may have greater than expected impact on the avertable death and disability from injury in Ghana given its importance in the ad hoc trauma care system [26].

Delphi technique

We used the Delphi technique to develop consensus on a set of useful district-level hospital trauma care audit filters from panellists with relevant expertise. The Delphi technique is an iterative, anonymous, data-driven survey method that facilitates expert-group consensus building [27]. The four defining characteristics of the Delphi technique are: (i) anonymity; (ii) iteration; (iii) controlled feedback; and (iv) statistical group response [28]. These tenets were upheld throughout the study.

Panellist selection

appropriate for the Ghanaian district-level hospital context and represented quality trauma care, we approached experts that met the following criteria: (i) Ghanaian professionals or professionals that have significant experience with the Ghanaian healthcare system; and (ii) expertise in an area relevant to the development of district-level hospital trauma care audit filters. Significant experience was defined as at least 1 year of work in a district-level hospital and/or currently overseeing trauma care at a district-level hospital experience, anaesthesia, nursing, hospital administration, and healthcare policy and evaluation (e.g. Ghana Health Service officials). Obstetricians have been collecting audit filters for maternal care in LMICs for many years [17]; thus, an obstetrician with administrative experience was included. In total, 20 panellists

To ensure that the final trauma care audit filters were both

Please cite this article in press as: Stewart BT, et al. District-level hospital trauma care audit filters: Delphi technique for defining context-appropriate indicators for quality improvement initiative evaluation in developing countries. Injury (2015), http://dx.doi.org/10.1016/j.injury.2015.09.007

ว

B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

who met the aforementioned criteria were approached. All approached panellists participated in the Delphi process (i.e. participation rate 100%). The breakdown of the participants' primary area of expertise was as follows:

- 1. Trauma care six panellists.
- 2. District-level hospital care six panellists.
- 3. Anaesthesia -one panellist.
- 4. Nursing two panellists.
- 5. Healthcare administration two panellists.
- 6. Healthcare policy and evaluation two panellists.
- 7. Obstetric care one panellist.

Note that these represent only primary areas of expertise. Most panellists were able to provide expertise in more than one area (e.g. a surgeon who was also a healthcare administrator and teaches trauma care courses to district hospital staff).

Survey methods

Potential panellists were approached with an email that described the aims of the study, the Delphi technique and expected outputs. This was followed by a telephone communication to ensure the email was received. Potential panellists were asked to respond with a confirmatory email if they wanted to take part; all potential panellists responded. All communication was blinded; none of the panellists knew whom the other panellists were until consensus had been met to avoid social response bias.

For each round, responses to open-ended questions were examined using a content analysis framework [29]. First, qualitative responses were grouped into categories based on codes that represented clustered responses. Then, categories were further refined into useful themes and described. Responses were triangulated between panellists to evaluate the extent of theme convergence. Particularly unique responses were also described and evaluated by panellists in the subsequent survey round.

In addition to open-ended questions, panellists were asked to rank proposed audit filters each round. Filters with a median rank <7 out of 10 were not included in subsequent rounds. Target consensus (i.e. terminating point for the Delphi technique) was defined a priori as: a median rank of ≥ 9 for each proposed audit filter on a scale from 0 to 10 and an average percent majority opinion (APMO) cut-off rate of \geq 0.8. The APMO cut-off rate is a consensus measure that is calculated by subtracting agreements from disagreements and dividing the difference by all responses; agreement was defined as an audit filter rank of ≥ 7 [28]. As a sensitivity assessment, consensus was also measured using the coefficient of variance per round and per filter. By doing so, we could evaluate consensus between rounds without having to rely on our definition of agreement (i.e. rank >7). SurveyMonkey was used for data collection and Stata v12 (College Station, TX, USA) was used for data analysis.

Survey rounds

Round 1 consisted of three parts. Panellists were first asked to propose specific target processes to be measured by the audit filters, as well as important features of filters to be used in the district-hospital setting. Next, panellists were asked to rank a list of potential filters on a scale from 0 to 10 (0 was useless, 5 was somewhat useful and 10 was very useful). Lastly, panellists were asked to propose audit filters to be ranked during the next round.

The findings from Round 1 were presented in Round 2 so that each panellist could consider and evaluate process targets and important features of audit filters offered by other panellists. Panellists were given the opportunity to support, modify or reject

each of the proposed process targets and important features. Next, filters with a median rank of ≥ 7 from the first round, as well as those proposed by the panellists in Round 1, were ranked/reranked. Then, open-ended questions regarding highly ranked filters (i.e. median rank ≥ 9) and low ranked filters (i.e. median rank < 7) were asked to further understand components of both very useful and less useful filter features. Panellists were again given an opportunity to propose new filters for the next round.

Round 3 was designed to challenge successful filters. First, findings from the previous round were presented and an opportunity was given to support, modify or reject the findings. Second, highly ranked filters from previous rounds and newly proposed filters from Round 2 were grouped into each of the respective district-level hospital-based trauma care categories identified as essential targets by the panellists in Round 1 (e.g. triage, airway, breathing, circulation, disability, exposure/burn, identification of shock, early referral of patients in need of a higherlevel of care, resuscitation, reassessment, outcome). Panellists then ranked the grouped filters side-by-side. By doing so, the most useful filter(s) in each trauma care category could be elicited. Additionally, open-ended questions followed each category of filters, which aimed to identify modifications that might improve the filters. Lastly, panellists were again given an opportunity to propose new filters for the next round.

In Round 4, all filters with median rank ≥ 7 in previous rounds and newly proposed filters from Round 3 were ranked/re-ranked within trauma care categories to force panellists to judge one against others that represented same process. Target consensus was reached after Round 4 (i.e. median rank of ≥ 9 for each proposed audit filter *and* an APMO cut-off rate of ≥ 0.8).

Results

Important processes to measure

Processes that emerged as important targets for monitoring and evaluation included: triage; components of the primary assessment; early identification of shock; early referral of patients in need of a higher-level of care or patients at high-risk for deterioration; resuscitation; reassessment; basic fracture management and a composite measure of care (Table 1).

For hospitals with more resources (i.e. advanced district hospitals, regional or tertiary hospitals) or an established trauma care system, an expanded set of audit filter target processes was agreed upon. These included pre-hospital care, advanced resuscitation, injury diagnostics, timely surgical intervention, lifethreatening injury specific filters, and rehabilitation.

Important features of audit filters

Panellists agreed on a number of important features of audit filters for district-level hospitals. These included features related to their accuracy of process measurement, feasibility of data collection, applicability to the district-level hospital setting (i.e. acknowledging differential resource constrains between hospitals) and inclusiveness of facilities regardless of resources to aid comparison. Several particularly informative features are described (Table 2).

Among features most stressed by panellists were simplicity and feasibility, both with regards to the actions expected and data collection mechanism itself. For example, panellists discouraged the use of compound filters (i.e. if 'x', then 'y' was done) or filters that assumed a higher-than-average level of resources (e.g. functioning X-ray, focused assessment with sonography for trauma [FAST] scan training, ability to intubate or operate). Panellists also agreed that the primary aim for trauma care at

B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

Table 1Trauma care processes that panellists agreed should be monitored by basic and expanded audit filters with examples for district-level hospitals.

Basic	Expanded	Example filter
	Pre-hospital care	Patient arrived by National Ambulance Service
	Time since injury	Patient arrived within 1 h of injury
Triage		Vital signs are recorded within 15 min of patient arrival (must include breathing assessment, heart rate, blood pressure, oxygen saturation if available)
Components of primary assessment		Examination for pneumo- or haemo-thorax was done within 15 min of patient arrival by listening to both sides of the chest with a stethoscope AND bilateral percussion
Identification of shock		If difficulty breathing, OR shock present at triage (HR >100, OR SBP <110) OR oxygen saturation ≤95%, a senior provider (e.g. in-charge, medical officer) is made aware of the patient within 10 min
ldentification of patients in need of referral		Referral activation is done within 15 min of detecting or suspecting: free abdominal fluid or haemoperitoneum with no ability to operate (should not delay resuscitation)
Resuscitation	Advanced resuscitation	Basic: A large bore IV was placed within 15 min of patient arrival. Advanced: 2 L of fluid is given to adult patient (or 20 cc/kg for a child) with low blood pressure or tachycardia (as determined by triage vitals)
	Injury diagnostics	If ultrasound machine is present at the hospital, a FAST (focused assessment with sonography for trauma) scan was performed within 30 min of patient arrival
Re-assessment		A second head-to-toe physical exam is performed within 1 h of primary assessment
	Timely surgical intervention	Patient with free abdominal fluid or haemoperitoneum and shock has laparotomy within 2 h
	Life-threatening injury specific	If AVPU is V or P or U AND the patient is not in shock head of the bed is elevated to 45°
Fracture management		Long bone fracture is reduced with analgesia and/or splinted within 2 h of admission or prior to transfer
Comprehensive care		Time and date of referral, discharge or in-hospital death
	Rehabilitation	Patient with a fracture is evaluated by physiotherapist prior to discharge

National Ambulance Service, Ghana has a national ambulance service that is growing to meet the demand for scene responses; HR, heart rate; SBP, systolic blood pressure; IV, intravenous catheter; FAST, focused assessment with sonography for trauma; AVPU, a validated clinical neurological assessment endorsed by the World Health Organization: A is alert, V is responds to voice, P is responds to pain, and U is unresponsive; Proposed audit filters target essential trauma care processes for non-ambulatory patients and those triaged yellow, orange or red using the South African Triage Scale [30].

Paediatric-specific vital signs representing shock should be available to practitioners and be applied when appropriate.

hospitals without surgical care capacity is to quickly identify and refer patients who are in need of more advanced treatment or at high-risk of deterioration. Therefore, filters that required significant longitudinal data collection (e.g. monitoring of urine output, details of post-resuscitation or post-operative care), while important, were not prioritized. It was also agreed that filters should be useful for comparing all district-level hospitals; however, those with greater resources or an established trauma care system should be able and encouraged to collect a greater number of and/or more advanced filters at their discretion.

Other considerations for audit filters were agreed upon. For example, trauma care audit filters SHOULD:

- align with national trauma care guidelines, as well as internationally accepted standards for trauma care;
- be useful for all potential district-hospital providers (e.g. nurses, non-physician providers, medical officers);
- rely on physical exam and serial assessment rather than diagnostic studies that may or may not be available (e.g. X-ray, lactate determination); and

• be proxies of quality trauma care, not comprehensive checklists.

Additionally, panellists agreed that trauma care audit filters SHOULD NOT:

- require data to be collected on low-risk or low-acuity patients to streamline the care process (e.g. ambulatory patients, those triaged green using the South African Triage Scale) [30];
- inadvertently cause inexperienced staff to perform procedures beyond their scope of practice in an effort to increase the hospital's audit score, which might be more dangerous than early referral (e.g. difficult intubation, trauma laparotomy);
- be linked to a patient's ability or inability to pay;
- neglect the importance of timing and effective triage, but appreciate the large case-loads and insufficient number of staff to manage all of the patients rapidly; and
- underestimate district-level hospital capabilities by setting the bar too low; instead, the bar should be set slightly higher than the current situation but attainable with low-cost quality improvement measures.

Please cite this article in press as: Stewart BT, et al. District-level hospital trauma care audit filters: Delphi technique for defining context-appropriate indicators for quality improvement initiative evaluation in developing countries. Injury (2015), http://dx.doi.org/10.1016/j.injury.2015.09.007

Important features of district-level hospital trauma care audit filters supported by panellists.

Audit filters SHOULD.

Focus on assessment and early identification of patients that need immediate referral

Measure early identification and treatment of shock

Be collected mostly during the assessment and resuscitation phase to avoid losses to follow-up once the patient is moved from the casualty

Exist within the national framework for trauma and emergency care

Be the same across hospitals for apposite comparison, but be expandable for hospitals with more resources or an established trauma care system

Be useful for nurse, non-physician providers, medical officers and

Consider the differences in rural versus urban case mix (i.e. rural cases tend to be less severe given most die in the pre-hospital setting; urban cases more often present with severe injuries but alive)

Stress early communication between referring and receiving facilities

Stress the importance of physical exam and serial assessment

Be used for all patients, save those who are minimal risk, low-acuity or require minimal treatment (e.g. isolated sport-related injury, simple laceration)

Be tied into a pre-existing referral activation process

Focus on common situations, not more rare but serious ones (e.g. electrical injury, urethral injury)

Reflect internationally accepted standards for triage, assessment, and resuscitation in the district-hospital context (e.g. primary trauma care)

Be proxies of quality care, not checklists

Consider late presentations, particularly for burn injury

Include basic data in order to track injury epidemiology and risk-stratify patients for future initiatives

Include user-friendly data collection forms for non-clinicians

Audit filters SHOULD NOT.

Rely heavily on resources that may or may not be available to most patients at district-level hospitals (e.g. ability to intubate, perform X-ray or FAST scan, or operate)

Include optional actions that do not have proven efficacy or that are not value-added (e.g. haemoglobin assessment)

Inadvertently cause inexperienced staff to perform procedures that they are not trained to do (e.g. intubation, laparotomy), which could be more dangerous than early referral

Be a burden to collect

Be a comprehensive checklist of expectations for trauma care

Reflect a patient's ability to pay for advanced services

Incorporate the time it takes to get a patient transferred, such as proximity of a vehicle or hospital, gathering payment, etc., but instead reflect timely referral process activation for a patient in need of a higher level of care

Rely on technology, which might be broken or insufficient in number at a hospital

Detract resources from other patients who might require similar attention (e.g. obstetric emergencies, paediatric sepsis, etc.)

Neglect the importance of timing; however, they must consider hospitals with large case-loads and few human resources to manage all the patients

Be collected on low-acuity patients

Incorporate more than one step if possible, which might make data collection more difficult if done by a non-clinician

Underestimate district-hospital capabilities: filters should set the bar slightly above current care but attainable with quality improvement processes, even with the current level of resources

Be paediatric or adult specific, but universal

Require longitudinal data collection (e.g. following urine output)

Use GCS; AVPU should be used instead given its simplicity

Expect that X-ray or ultrasound exams would be done at bedside

FAST, focused assessment with sonography for trauma; GCS, Glasgow coma scale; AVPU, a validated clinical neurological assessment endorsed by the World Health Organization: A is alert, V is responds to voice, P is responds to pain, and U is unresponsive. Proposed audit filters target essential trauma care processes for non-ambulatory patients and those triaged yellow, orange or red using the South African Triage Scale [30].

Building consensus

In addition to the open-ended questions regarding the target trauma care processes and important features of audit filters at district-level hospitals, specific filters were proposed and ranked in each round. Consensus was measured by APMO cut-off rate with agreement set at rank >7 on a scale from 0-10, as well as the coefficient of variance.

APMO cut-off rate increased consistently from one round to the next, which demonstrates consensus building: Round 1 - 0.58; Round 2 – 0.66; Round 3 – 0.76; and Round 4 – 0.82 (Fig. 1). Given that all audit filters in Round 4 had a median rank of ≥ 9 and the APMO cut-off rate was ≥ 0.80 , the process was terminated (i.e. target consensus was reached). The sensitivity analysis using coefficient of variance did not depend on a specified level of agreement (i.e. rank ≥ 7). Supporting the finding of consensus using APMI cut-off rate, the coefficient of variance decreased in consecutive rounds from 0.33 in Round 1 to 0.18 in Round 4. These values of both metrics across successive rounds demonstrated improving and strong consensus among panellists.

Consensus was also examined per filter, opposed to per round as above. In Fig. 2, ranked filters are consecutively numbered from

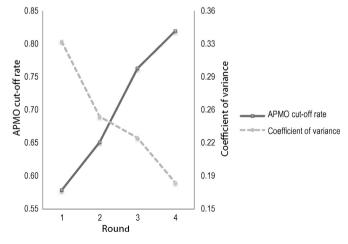


Fig. 1. Average percent of majority opinion (APMO) cut-off rate and coefficient of variance for each round using the Delphi technique. APMO, average percent of majority opinion; Panellist agreement with the audit filter was defined as a median rank of 7 or above. An APMO cut-off rate of 0.80 was selected as a Delphi end-point a

Please cite this article in press as: Stewart BT, et al. District-level hospital trauma care audit filters: Delphi technique for defining context-appropriate indicators for quality improvement initiative evaluation in developing countries. Injury (2015), http://dx.doi.org/ 10.1016/j.injury.2015.09.007

B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

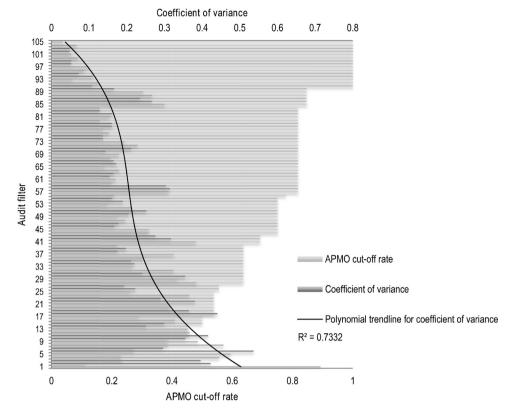


Fig. 2. Average percent of majority opinion (APMO) cut-off rate and coefficient of variance for each audit filter proposed using the Delphi technique. APMO, average percent of majority opinion; Panellist agreement with the audit filter was defined as a median rank of 7 or above. An APMO cut-off rate of 0.80 was selected as a Delphi end-point a priori; Numbers on the *y*-axis represent consecutively rated audit filters; The 3rd degree polynomial trendline for coefficient of variance was selected based on best fit ($R^2 = 0.73$).

1 to 105. The APMO cut-off rate increased steadily across filters. Consensus within successive filters is demonstrated by the 3rd degree polynomial trendline for coefficient of variance in the same figure ($R^2 = 0.73$).

Audit filters

There were 22 trauma care audit filters agreed upon by the panellists after Round 4; 13 of these are for triage, primary trauma assessment and outcome and 9 are specific to the referral process. The list of audit filters that achieved consensus and the target process of care that they represent are given in Tables 3 and 4. For each of the district-level hospital trauma care processes, there are one or two representative filters. When there are two filters, the first was meant to be more basic or assessment-centred and the second slightly more advanced and action-centred. For example, for evaluation of breathing during the primary assessment, panellists agreed on two filters: (i) examination for pneumo- or haemo-thorax was done within 15 min of patient arrival by listening to both sides of the chest with a stethoscope AND bilateral percussion; and (ii) if pneumoor haemo-thorax is suspected or confirmed AND oxygen saturation was less than 98%, a chest tube was placed within 30 min of patient arrival. Other examples of audit filters that achieved consensus include:

- If difficulty breathing, OR shock present at triage (HR >100, OR SBP <110)* OR oxygen saturation ≤95%, a senior provider (e.g. in-charge, medical officer) is made aware of the patient immediately.
- A large bore IV was placed within 15 min of patient arrival.
- Long bone fracture is reduced with analgesia and/or splinted within 2 h of admission or prior to transfer.

The fluid order for a burn patient using the Parkland formula is recorded within 1 h for burns over 15% total body surface area that occurred less than 24 h from patient arrival.

Given the importance of early identification of a patient in need of referral from a district-level hospital, panellists proposed and developed consensus on nine audit filters that reflect quality referral practices. Panellists suggested and agreed that district-level hospitals should have a 'referral activation plan'. This would entail having a pre-designated person(s) quickly make standardized arrangements for transfer to a facility that can provide a higher level of care. Therefore, the clinician taking care of an injured patient can focus his or her attention on the patient without simultaneously trying to coordinate transfer. All of the referral practice audit filters expect that the referral plan would be activated within 15 min of identifying specific injuries or care needs. For example, referral activation is done within 15 min of detecting or suspecting: need for intubation (should not delay intubation if able); or an abnormal neurological exam on two checks 30 min apart (should not delay neuroprotection steps if able). In addition, communication was considered to be particularly important by the panellists. Therefore, a representative audit filter was agreed upon: if referral is activated, the referring clinician and receiving facility communicate by phone or radio prior to transfer.

Discussion

This study used the Delphi technique to develop trauma care audit filters that would be accurate proxies of quality trauma care, simple to measure and feasible to collect at district-level hospitals in Ghana. After four iterative rounds of open-ended questions,

Please cite this article in press as: Stewart BT, et al. District-level hospital trauma care audit filters: Delphi technique for defining context-appropriate indicators for quality improvement initiative evaluation in developing countries. Injury (2015), http://dx.doi.org/10.1016/j.injury.2015.09.007

B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

Table 3District-level hospital trauma care audit filters with panellist consensus using the Delphi technique.

zerpin teeninque.	
Target process	Proposed audit filter
Triage	 Vital signs are recorded within 15 min of arrival (must include breathing assessment, heart rate, blood pressure, oxygen saturation if available) If difficulty breathing, OR shock present at triage (HR >100, OR SBP <110) OR oxygen saturation ≤95%, a senior provider (e.g. in-charge, medical officer) is made aware of the patient immediately
Airway	 The clinician asked the patient a question and listened for a response to assess airway patency Patient with difficulty or obstructed breathing received basic airway manoeuvre assistance (i.e. sweep, chin-lift-jaw-thrust, oral or nasal airway, suction)
Breathing	1. Examination for pneumo- or haemo-thorax was done within 15 min of patient arrival by listening to both sides of the chest with a stethoscope AND bilateral percussion 2. If pneumo- or haemo-thorax is suspected OR confirmed AND oxygen saturation was less than 98%, a chest tube was placed within 30 min of patient arrival
Circulation	A large bore IV was placed within 15 min of patient arrival If there is external bleeding at patient arrival, pressure is applied and maintained until definitive control is performed
Disability	1. If AVPU is not 'A' AND the patient is not in shock, the head of the bed is elevated to 45° 2. Long bone fracture is reduced with analgesia and/or splinted within 2h of admission or prior to transfer
Exposure	 Patient is completely undressed, fully examined and covered for privacy within 30 min of arrival The fluid order for a burn patient using the Parkland formula is recorded within 1 h for burns over 15% total body surface area that occurred less than 24 h from patient arrival
Outcome	 Date and time and hospital discharge, referral or death

HR, heart rate; SBP, systolic blood pressure;; IV, intravenous catheter; AVPU, a validated clinical neurological assessment endorsed by the World Health Organization: A is alert, V is responds to voice, P is responds to pain, and U is unresponsive. Proposed audit filters target essential trauma care processes for non-ambulatory patients and those triaged yellow, orange or red using the South African Triage Scale [30].

* Paediatric-specific vital signs representing shock should be available to practitioners and be applied when appropriate.

controlled feedback, and filter ranking, 22 filters were agreed upon. The proposed filters aim to measure quality triage, trauma assessment, referral practices and outcomes. These filters represent an important step towards routine, prospective monitoring and evaluation of the trauma care process and/or quality improvement initiatives at first-level hospitals in Ghana, as well as LMICs more broadly.

While trauma care audit filters have been used for a long time to monitor and evaluate care processes at trauma centres and systems in HICs, they have not been used widely in LMICs [14]. Examples of LMIC trauma care audit filter use are namely from larger hospitals in urban centres and/or require resources typically absent at district-level hospitals (e.g. a patient with a Glasgow Coma Scale <13 receives a head computed tomography scan within 2 h of arrival; a patient with an abdominal injury and hypotension receives a laparotomy within 1 h of arrival) [4,5,7]. A study of trauma quality improvement programmes in Asian-Pacific LMICs that included representatives from China, India, Malaysia, Philippines, Sri Lanka, Thailand, and Vietnam reported that no rural hospitals in these countries used audit filters to monitor and evaluate processes of trauma care [4]. Among the reasons for the lack of audit filter use at small hospitals proposed by the authors included a lack of standardized data collection mechanisms, limited resources (i.e. human and physical) and insufficient engagement by local healthcare

Table 4District-level hospital trauma care audit filters for referral with panellist consensus using the Delphi technique.

Target process	Referral activation is done within 15 min of detecting/ suspecting
Airway	 Need for intubation (should not delay intubation if able)
Breathing	 Chest tube needing to be placed (should not prevent a chest tube from being placed if able)
	2. Oxygen saturation <92% at any two immediately consecutive checks (should not delay oxygen supplementation, airway assessment or looking for
	haemo- or pneumo-thorax)
Circulation	 Free abdominal fluid or haemoperitoneum with no ability to operate (should not delay resuscitation) Pelvic fracture OR two long bone fractures by clinical exam or X-ray (should proceed with reduction and stabilization/splinting as able)
	3. Any penetrating injury to the neck, thorax, back or abdomen and no ability to operate
Disability	 Abnormal neurological exam on two checks 30 min apart (should not delay neuro-protection steps)
Exposure	 Partial thickness burn >15%; circumferential burn; any burn over face, hand, genitals, joint; inhalation injury (resuscitation should proceed as required by history and burn)
Communication	 If referral is activated, the referring clinician and receiving facility communicate by phone or radio prior to transfer

Proposed audit filters target essential trauma care processes for non-ambulatory patients and those triaged yellow, orange or red using the South African Triage Scale [30].

leaders [4]. Defining standard, context-appropriate audit filters and obtaining the support of local healthcare leadership are important initial steps to improving trauma care in Ghana, as well as in other LMICs.

Opportunely, obstetric care audit has been performed with success in LMICs [31]. Obstetric audit filters have ranged from composite measurements of quality care (e.g. obstetric case fatality rate, caesarean section rate, proportion of pregnant women receiving antenatal services) to more granular filters that evaluate specific processes of care [17]. Examples of audit filters used for assessing care for obstetric haemorrhage at district-level hospitals include: IV line was established; blood type and cross-match was performed; and oxytocics given and genital tract explored in cases of continuing post-partum haemorrhage [17]. The filters proposed by this study are similar; thus, important lessons for clinical audit of trauma care can be learned from previous development and implementation of audit filters for obstetric care in LMICs.

There are several examples of obstetric clinical audit from LMICs that are particularly useful. In Sierra Leone, obstetric filters were used to evaluate the effectiveness of a capacity improvement package at a district-level hospital that was in need of significant support [31]. The package consisted of two trained physicians with obstetric skills, courses in emergency obstetric care for nurses and midwives, refurbishment of an unused operating theatre, and installation of a generator and blood bank. The hospital tracked the number of obstetric emergencies, obstetric case fatality rate and proportion of abortion-related procedures. The case-fatality rate decreased from 32% to 5% in 5 years despite a tripling in patient volume. However, the ability to identify breakdowns in specific processes of care was not possible; more granular filters were required. Four district-hospitals in Ghana and Jamaica successfully tracked 31 filters that reflected detailed processes of emergency obstetric care (e.g. delivery of the foetus within 2 h of identifying obstructed labour, select lab investigations performed for a woman with severe pre-eclampsia, broad-spectrum antibiotics including metronidazole given for a woman with genital tract sepsis) B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

[32]. Filters were tracked for 1 year with regular feedback given to hospitals regarding the proportion of successfully completed filters and specific processes that needed improvement. Clinical audit and feedback were able to significantly improve obstetric care (e.g. increase in the proportion of women with obstetric haemorrhage who underwent blood typing and crossmatch – 49–74%; proportion of women treated with antibiotics for genital tract sepsis – 65–93%). These examples from obstetrics demonstrate that clinical audit of trauma care at the district-level hospital is feasible and might allow useful evaluation of the quality of care provided.

District-level hospital referral is an important component of healthcare systems in LMICs [25,33]. Given the global and levelspecific lack of resources, almost all patients with one or more serious injury that arrive at district-level hospitals must be transferred [3]. Expectedly, early identification of patients in need of referral, brisk resuscitation and effective inter-facility communication can prevent death and disability [8,34,35]. Therefore, auditing the district-level hospital referral process might be as important as auditing trauma care itself. In Malawi, a referral audit process resulted in significantly improved outcomes for obstetric emergencies [36]. Using audit feedback alone, health facilities were able to improve upon two filters in only 3 months: (i) proportion of adequately resuscitated patients prior to referral; and (ii) delay of less than 2 h from referral activation to arrival at receiving facility. Other filters were audited, but had high compliance at both the initial and repeat assessment, including: (i) all patients referred with referral form; and (ii) short-wave radio communication regarding referral. With the clinical audit examples above and this successful referral audit, the potential utility of audit filters that span the district-hospital trauma care continuum becomes evident.

The way forward regarding the use of these audit filters will require pilot study prior to their implementation. Using feedback from the pilot, the filters might be made user-friendlier and more accurate proxies of trauma care. Subsequently, the number of hospitals taking part would need to be increased, data reported centrally and audit results compared with known levels of quality care to ensure the filters' validity. Should the filters be proven useful, hospital performance should be serially or continuously monitored and evaluated and timely feedback given so that care can be improved [5]. All hospitals in Ghana use a demographic and health information management system (DHIMS-II) to routinely collect and report data to the Ministry of Health [37]. The majority of the indicators used in this system are not granular and none reflect trauma care. To align with DHIMS-II or other national reporting schemes, the proposed filters could be captured on checklist forms and consolidated into a composite metric (e.g. the proportion of successfully performed audit filters per injured person) or into a few filters that are highly correlated with the successful completion of the others. By doing so, trauma care audit filters could be more feasibly collected and included into national healthcare data reporting platforms. Then, quality improvement targets could be identified and strategic interventions evaluated at both the hospital and national levels.

Although this study used a rigorously preformed Delphi technique, there are several limitations that should be considered. First, the filters were developed for the Ghanaian context. However, the human and physical resource limitations known to the panellists are not unique to Ghana [3]. Therefore, these filters are likely generalizable to many other LMIC hospitals, particularly those in sub-Saharan Africa. Given widespread resource deficiencies, the proposed filters might also be useful for primary health centres, and referral and tertiary hospitals in LMICs [7,38]. Second, while the filters were designed to serve as proxies for quality trauma care at the district-level hospital, they may not represent meaningful clinical or patient-centred

outcomes [39]. Piloting of these filters in parallel with routine collection of detailed injury outcome data or from hospitals with known levels of quality will be required for validation. Next, in higher functioning hospitals and as trauma care improves at district-level hospitals, these filters might become too simple to reflect opportunities for quality improvement. Serial revision of the audit filters to maintain contextual appropriateness should be considered. Additionally, as hospitals become more compliant with trauma care standards, the filters' effectiveness as quality improvement tools might decrease [40]. Lastly, these filters are meant to supplement, not replace, other effective and less complex methods of trauma care quality monitoring, such as use of routine morbidity and mortality conferences and multidisciplinary preventable death reviews [5,10]. Despite these limitations, this study has developed potentially useful trauma care audit filters for lowresourced hospitals in Ghana, as well as other LMICs that face similar resource limitations.

Conclusions

This study proposes 22 audit filters that are meant to reflect quality district-level hospital trauma care and referral practices. Quality improvement programmes using these filters might allow hospitals and health care systems to monitor and evaluate hospital-based trauma care. While examples of trauma care audit filters used at district-level hospitals in LMICs are rare, similar filters to the those proposed here have been used extensively by the obstetrics field for benchmarking healthcare facilities and as indicators for quality improvement interventions in LMICs. Given the proven utility of clinical audit to improve care quality in HICs, addition of prospective trauma care audit at district-level hospitals is an important step towards improving care for the injured in LMICs.

Funding

This study was funded by grants (R25TW009345; D43-TW007267) from the Fogarty International Center, US National Institutes of Health. The content is solely the responsibility of the authors and does not necessarily represent the official views of the National Institutes of Health.

Conflict of interest

No real or potential conflicts to disclose.

References

- GBD_Collaborators. Global, regional, and national age-sex specific all-cause and cause-specific mortality for 240 causes of death, 1990-2013: a systematic analysis for the Global Burden of Disease Study 2013. Lancet 2015;385: 117-71.
- [2] Data visualizations global burden of disease cause patterns. Seattle, W.A: Institute of Health Metrics and Evaluation; 2013.
- [3] Wong EG, Gupta S, Deckelbaum DL, Razek T, Kushner AL. Prioritizing injury care: a review of trauma capacity in low and middle-income countries. J Surg Res 2015;193(1):217–22.
- [4] Stelfox HT, Joshipura M, Chadbunchachai W, Ellawala RN, O'Reilly G, Nguyen TS, et al. Trauma quality improvement in low and middle income countries of the Asia-Pacific region: a mixed methods study. World J Surg 2012;36: 1978–92.
- [5] Mock C, Julliard C, Brundage S, Goosen J, Joshipura M. Guidelines for trauma quality improvement programmes. Geneva: World Health Organization; 2009.
- [6] Peabody JW, Taguiwalo MM, Robalino DA, Frenk J. Disease control priorities in developing countries. 2nd ed. Washington, DC: The International Bank for Reconstruction and Development/The World Bank Group; 2006.
- [7] Stewart B, Quansah R, Gyedu A, Ankomah J, Donkor P, Mock C. Strategic assessment of trauma care technology availability in Ghana. World J Surg 2014. in press.
- [8] Mock C, Abantanga F, Goosen J, Joshipura M, Juillard C. Strengthening care of injured children globally. Bull World Health Organ 2009;87:382–9.

ŏ

B.T. Stewart et al./Injury, Int. J. Care Injured xxx (2015) xxx-xxx

- [9] da Silva Costa CD, Scarpelini S. Evaluation of the quality of trauma care service through the study of deaths in a tertiary hospital. Rev Col Bras Cir 2012;39:249–54.
- [10] Yeboah D, Mock C, Karikari P, Agyei-Baffour P, Donkor P, Ebel B. Minimizing preventable trauma deaths in a limited-resource setting: a test-case of a multidisciplinary panel review approach at the Komfo Anokye Teaching Hospital in Ghana. World | Surg 2014;38:1707-12.
- [11] Zafarghandi MR, Modaghegh MH, Roudsari BS. Preventable trauma death in Tehran: an estimate of trauma care quality in teaching hospitals. J Trauma 2003;55:459-65.
- [12] Jat AA, Khan MR, Zafar H, Raja AJ, Hoda Q, Rehmani R, et al. Peer review audit of trauma deaths in a developing country. Asian J Surg/Asian Surg Assoc 2004;27:58–64.
- [13] MacKenzie EJ, Rivara FP, Jurkovich GJ, Nathens AB, Frey KP, Egleston BL, et al. A national evaluation of the effect of trauma-center care on mortality. N Engl J Med 2006;354:366–78.
- [14] Evans C, Howes D, Pickett W, Dagnone L. Audit filters for improving processes of care and clinical outcomes in trauma systems. Cochrane Database Syst Rev 2009:CD7590.
- [15] Glance LG, Dick AW, Mukamel DB, Osler TM. Association between trauma quality indicators and outcomes for injured patients. Arch Surg 2012;147: 308-15
- [16] Copes WS, Staz CF, Konvolinka CW, Sacco WJ. American College of Surgeons audit filters: associations with patient outcome and resource utilization. J Trauma 1995;38:432–8.
- [17] Graham W, Wagaarachchi P, Penney G, McCaw-Binns A, Antwi KY, Hall MH. Criteria for clinical audit of the quality of hospital-based obstetric care in developing countries. Bull World Health Organ 2000;78:614–20.
- [18] CIA. World factbook Ghana. Washington, DC, United States: Central Intelligence Agency; 2014.
- [19] Tiska MA, Adu-Ampofo M, Boakye G, Tuuli L, Mock CN. A model of prehospital trauma training for lay persons devised in Africa. Emerg Med J – EMJ 2004:21:237–9.
- [20] Mock C, Jurkovich G, nii-Amon-Kotei D. Trauma mortality patterns in three nations at different economic levels: implications for global trauma system development. J Trauma 1998;44:804–14.
- [21] Fulton BD, Scheffler RM, Sparkes SP, Auh EY, Vujicic M, Soucat A. Health workforce skill mix and task shifting in low income countries: a review of recent evidence. Hum Resour Health 2011;9:1.
- [22] Ologunde R, Vogel JP, Cherian MN, Sbaiti M, Merialdi M, Yeats J. Assessment of cesarean delivery availability in 26 low- and middle-income countries: a cross-sectional study. Am J Obstet Gynecol 2014;211(5):504.
- [23] Choo S, Perry H, Hesse AA, Abantanga F, Sory E, Osen H, et al. Assessment of capacity for surgery, obstetrics and anaesthesia in 17 Ghanaian hospitals using a WHO assessment tool. Trop Med Int Health: TM & IH 2010:15:1109–15.
- [24] Choo S, Perry H, Hesse AA, Abantanga F, Sory E, Osen H, et al. Surgical training and experience of medical officers in Ghana's district hospitals. Acad Med: J Assoc Am Med Coll 2011:86:529–33.

- [25] Gyedu A, Baah EG, Boakye G, Ohene-Yeboah M, Otupiri E, Stewart BT. Quality of referrals for elective surgery at a tertiary care hospital in a developing country: an opportunity for improving timely access to and cost-effectiveness of surgical care. Int J Surg 2015;15C:74–8.
- [26] Chokotho L, Mulwafu W, Jacobsen KH, Pandit H, Lavy C. The burden of trauma in four rural district hospitals in Malawi: a retrospective review of medical records. Injury 2014;45:2065–70.
- [27] Hsu C-C, Sandford BA. The Delphi technique: making sense of consensus practical assessment. Res Eval 2007;12:1.
- [28] von der Gracht HA. Consensus measurement in Delphi studies: review and implications for future quality assurance. Technol Forecast Soc Change 2012;79:1525–36.
- [29] Bradley EH, Curry LA, Devers KJ. Qualitative data analysis for health services research: developing taxonomy, themes, and theory. Health Serv Res 2007;42: 1758-72
- [30] Gottschalk SB, Wood D, DeVries S, Wallis LA, Bruijns S, Cape Triage G. The Cape Triage Score: a new triage system South Africa. Proposal from the Cape Triage Group. Emerg Med | – EM| 2006;23:149–53.
- [31] Leigh B, Kandeh HB, Kanu MS, Kuteh M, Palmer IS, Daoh KS, et al. Improving emergency obstetric care at a district hospital, Makeni Sierra Leone: the Freetown/Makeni PMM team. Int J Gynaecol Obstet 1997;59(Suppl 2):S55-65.
- [32] Wagaarachchi PT, Graham WJ, Penney GC, McCaw-Binns A, Yeboah Antwi K, Hall MH. Holding up a mirror: changing obstetric practice through criterion-based clinical audit in developing countries. Int J Gynaecol Obstet: Off Organ Int Fed Gynaecol Obstet 2001;74:119–30. discussion 131.
- [33] Mock CN, Donkor P, Gawande A, Jamison DT, Kruk ME, Debas HT. Essential surgery: key messages from disease control priorities. 3rd ed. The Lancet; 2015.
- [34] Wisborg T, Montshiwa TR, Mock C. Trauma research in low- and middle-income countries is urgently needed to strengthen the chain of survival. Scand | Trauma Resusc Emerg Med 2011;19:62.
- [35] Sa'avu M, Duke T, Matai S. Improving paediatric and neonatal care in rural district hospitals in the highlands of Papua New Guinea: a quality improvement approach. Paediatr Int Child Health 2014;34:75–83.
- [36] Kongnyuy EJ, Mlava G, van den Broek N. Criteria-based audit to improve a district referral system in Malawi: a pilot study. BMC Health Serv Res 2008:8:190.
- [37] Kayode GA, Amoakoh-Coleman M, Brown-Davies C, Grobbee DE, Agyepong IA, Ansah E, et al. Quantifying the validity of routine neonatal healthcare data in the Greater Accra Region, Ghana. PLOS ONE 2014;9:e104053.
- [38] Carlson LC, Lin JA, Ameh EA, Mulwafu W, Donkor P, Derbew M, et al. Moving from data collection to application: a systematic literature review of surgical capacity assessments and their applications. World J Surg 2015;39:813–21.
- [39] Willis CD, Gabbe BJ, Cameron PA. Measuring quality in trauma care. Injury 2007:38:527–37.
- [40] Jamtvedt G, Young JM, Kristoffersen DT, O'Brien MA, Oxman AD. Does telling people what they have been doing change what they do?. A systematic review of the effects of audit and feedback. Qual Saf Health Care 2006;15:433–6.